How Netflix and ‘original’ series TV are rescripting the business of television

February 24, 2016 6.04am AEDT

Netflix is spending big on original content to attract new users around the world. Steve Marcus/Reuters

Ben Goldsmith

Ben Goldsmith is a Friend of The Conversation.
Senior Lecturer, University of the Sunshine Coast

The global media sector continues to adapt slowly to digital disruption. Paywalls are yet to make up for the loss of print advertising revenue, and experiments continue with sponsored content and micropayments. In this media business models series we explore the green shoots in media models – what’s working, and what’s yet to be proven.

Earlier this month, YouTube’s new subscription video on demand service (SVOD) YouTube Red launched its first swag of “original” programs. This followed news of significant rights acquisitions by SVOD services at the Sundance and Berlin Film Festivals, and award ceremony successes (and disappointments) for Netflix and Amazon.

These events point the way to dramatic changes in the business of television. They have implications for producers, traditional television services, major film studios, and viewers around the world. Online SVOD services are increasingly commissioning and purchasing content for premiere screenings, rather than simply operating as aggregators of content from other sources.

In industry parlance, this is “original” content. “Original” is however an interesting choice of term, given that many high-profile SVOD productions are revivals of shows first screened on traditional (or “linear”) television. For example, one of Netflix’s first commissions in 2013 was a new series of Arrested Development, a madcap sitcom that originally screened on network television in the early 2000s.

Some of Netflix’s forthcoming reboots include The Gilmore Girls (seven series to 2007), Fuller House (sequel to the American sitcom Full House that screened from 1987 to 1995), and Degrassi: Next Class, a revival of a Canadian high school drama that screened for fourteen seasons from 1979.
Netflix’s original feature films for 2016 include the sequel to the 2000 feature film Crouching Tiger, Hidden Dragon, and a slate of films by Adam Sandler. One of Netflix’s main rivals, Amazon Prime, is financing Woody Allen’s next feature film. Allen is also producing a television series for Amazon that he has described as “a catastrophic mistake” and “an embarrassment”.

Along with the ever-growing number of awards nominations for SVOD originals, the financial muscle of the major services is beginning to be felt in both film and television. Towards the end of 2015, Netflix announced it expected to spend US$5 billion on content in 2016. About a quarter – US$1.2 billion – was slated to be spent on original content. About a quarter of that figure – around US$300 million – is to be spent outside the US.

**Boom in production**

Given the international success of original series such as Narcos, and the Mexican series Club de Cuervos, it is reasonable to assume that this last figure will continue to rise. Indeed, Netflix currently has a number of international projects in production, or scheduled for screening later this year. These include the Indian teen comedy film Brahman Naman, the Brazilian science fiction series 3%, the French-language political thriller Marseilles starring Gerard Depardieu, the Italian Mafia series Suburra, and the Korean monster movie Okja. These last three titles all form part of Netflix’s strategy to grow subscriptions in those respective markets, although all are likely to be screened in most, if not all, of the 190 countries in which the service is currently available.

The value and impact of these international plays is underscored by Netflix’s recent activity in Britain. The SVOD service out-maneuvered traditional television powerhouses BBC and ITV to win the rights to screen British royal family drama series The Crown. The series is reported to have cost over £100 million, making it one of the costliest first-season television series in history.

These shows are just some among the 31 scripted comedy/drama series, 10 feature films, 30 children’s shows, 12 documentaries, and 10 stand-up comedy specials Netflix plans to make around the world this year.

But Netflix has yet to commission any original Australian content. This is despite reaching over 1 million Australian subscribers, and despite the prominence of Australian talent in Netflix series Orange is the New Black (Yael Stone, Ruby Rose), Jessica Jones (Eka Darville, Rachael Taylor), Bloodline (Ben Mendelsohn), Daredevil (digital artist Patrick Clair), and Baz Luhrman’s forthcoming series The Get Down.
Rival Australian service Stan (owned by Nine Entertainment and Fairfax Media) has begun to support local projects, recognising that original Australian content gives it a significant point of difference from Netflix. In December 2015, Stan commissioned a second series of the police sitcom No Activity. A six part series based on the Wolf Creek films is due to debut later this year. This latter series represents the federal funding agency Screen Australia's first drama co-financing venture with a streaming service.

There are also other state and platform-based programs providing new opportunities for filmmakers.

For producers, the prospect of online SVOD services becoming a new funding source is a welcome development. The amounts paid for rights can however often be lower than that paid by traditional sources, especially for back catalogs. Some have managed to leverage buzz on SVOD services for shows that were cancelled by traditional broadcasters to revive their work through crowd funding.

**Changing the rules**

Arguably a YouTube effect, the SVOD services have freed filmmakers from some of the disciplines of commercial television. No longer do producers necessarily have to follow the networks’ requirements that an hour of scheduled program time equate to anything between 35 and 55 minutes, depending on the amount of advertising permitted in a market. Narrative arcs are also changing, with binge viewing blunting the effectiveness of the end-of-episode cliffhanger.

The prospect of global distribution is particularly valuable for independent filmmakers. The global reach of some SVOD services could enable them to overcome limited cinema releases and piecemeal international sales. As producer and academic Tom Nunan told Wired magazine earlier this year, “The idea that the streaming services can be our new arthouse circuit is just nothing short of lifesaving for these artistic storytellers”.

The optimism of independent producers was fired by the deals struck by Netflix and Amazon at the recent Sundance and Berlin Film Festivals. The SVODs’ activity pushed up the prices of many films. It also prompted established distributors to reconsider the relative values of streaming and theatrical rights.
Online land grab

The rise of streaming services has also forced changes in traditional television broadcasters’ approach to online. Hulu, owned by three of the major American broadcast networks, has been around for some years. Now, even the laggards are moving quickly into this space. Networks such as Nine Entertainment in Australia, and CBS in the US have formed their own services (Stan and CBS All Access, respectively) as a means to compete with and deny the other services access to certain content. CBS, for example, announced in November that its Star Trek reboot would screen exclusively on the CBS All Access SVOD service. Other broadcasters, such as Britain’s Channel 4, have taken the opposite tack and entered co-production arrangements with the SVOD providers.

While all of this activity in the online space might give the impression that the death knell has sounded for broadcast or linear television, that platform remains financially, socially and culturally powerful and influential.

There are signs in many markets of incremental decline in linear television, but it is likely that the new and the traditional services will live side by side for some years to come. New mechanisms for funding and distributing content are emerging, with state funding agencies and existing industry powerhouses at the forefront of innovation. And viewers have never had it so good.